

Eric Dychus **SANDYC Industries** 12 Rue de la Croix Jacquebot 95450 France

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Dear Eric

On behalf of everyone at Mercedes AMG High Performance Powertrains (HPP) and Mercedes-Benz, we would like to thank you once again for the contribution that you have made towards our success in the 2019 Formula One season, allowing us to win the World Championship title and achieve a new record of six consecutive Constructors' and Drivers' World Championships in a row.

The Silver Arrows F1 W10 powered by the AMG F1 M10 EQ Power+ scored 739 points winning 15 races, achieving 10 pole positions and 32 podiums. Since the introduction of the Hybrid Power Unit in 2014, 78% of the race wins and 71% of the pole positions have been powered by Mercedes.

This year's Championship has been challenging and exciting at the same time and we could not have achieved these results without your support, dedication, passion and hard work. We never take for granted the extraordinary efforts of your staff members, so please pass our personal thanks to each and every one in your team who has contributed to this success.

Our focus will be to further improve the performance and the reliability of the Power Unit to become even stronger for the forthcoming 2020 championship challenge.

Yours sincerely

Andy Cowell

Managing Director

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