

Eric Dychus
SANDYC Industries

08 January 2021

Dear Eric

On behalf of everyone at Mercedes AMG High Performance Powertrains (HPP) and Mercedes-Benz, we would like to thank you once again for the contribution that you have made towards our success in the 2020 Formula One season, allowing us to win the World Championship titles and achieve a new record of seven consecutive Constructors' and Drivers' World Championships in a row.

The Silver Arrows F1 W11 EQ Performance powered by the Mercedes-AMG F1 M11 EQ Performance scored 573 points, 77% of all the available points in the Championship winning 13 races.

2020 was a challenging year for all of us and we could not have achieved these results without your support, dedication, passion and hard work. We appreciate and recognise the extraordinary efforts of your staff members, so please pass our personal thanks to each and every one in your team who has contributed to this success.

We would also like to thank you, for your involvement and great support for the other projects such as Formula E and Project One.

Our focus will be to further improve the performance and the reliability of the Power Unit to become even stronger for the forthcoming 2021 championship challenge.

Yours sincerely

Hywel Thomas Managing Director

Richard Stevens Operations Director Lorenzo Dardi Head of Purchasing and Logistics

